

**Chihlee University of Technology**  
**Yunus Social Business Centre**

**2025 Annual Activity Report**



**Yunus  
Social  
Business  
Center**

**College of Business Management**  
**Chihlee University of Technology**

**December 31 , 2025**

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## I. Background

The Yunus Social Business Centre (YSBC) under the College of Business Management at Chihlee University of Technology aims to promote the "Three Zeros" concept and progressively implement it within the university's educational framework. Guided by the belief that education is a long-term endeavor and a cornerstone for humanity, and acting as responsible global citizens, the center focuses on three key United Nations Sustainable Development Goals (SDGs): Goal 1 (No Poverty), aiming to eradicate all forms of poverty worldwide; Goal 8 (Decent Work and Economic Growth), promoting inclusive and sustainable economic growth, full and productive employment, and decent work for all; and Goal 12 (Responsible Consumption and Production), ensuring sustainable consumption and production patterns. These goals align with the "Three Zeros" vision—Zero Poverty, Zero Unemployment, and Zero Net Carbon Emissions—advocated by 2006 Nobel Peace Prize Laureate Dr. Muhammad Yunus. These principles constitute the core mission and operational focus of the center.

On December 28, 2022, Chihlee University of Technology signed a Memorandum of Understanding (MOU) and an authorization agreement with the Yunus Centre in Bangladesh, represented by Dr. Yunus. On the same day, the university also signed an MOU with the Foundation for Yunus Social Business Taiwan, becoming the 13th university in Taiwan to establish a YSBC. The center integrates social business topics into its distinctive business management education. With annual support and collaboration from the Foundation for Yunus Social Business Taiwan, it actively promotes the "Three Zeros" vision on campus by establishing "3ZERO Clubs." The center encourages students to participate in international forums, share ideas on sustainable innovation, and explore potential

solutions to social issues through social business models. Through the efforts of the 3ZERO Clubs, the YSBC seeks to sow the seeds of social business on campus, fostering a passion among faculty and students for engagement in international sustainable development issues.

## II. Overview of Initiatives and Summaries

Items	Summaries
2025 YSBC Joint Conference	"On March 7 (Friday), the YSBC Joint Conference was held at the Illume Taipei Hotel to share the 'Three Zeros' concepts and the achievements of campus promotion activities from 2024."
Representatives Selection for the 15th Social Business Day and 3ZERO Club Convention	On April 23, the selection for student representatives was held at the Marketing Laboratory on the 6th floor of the Integrated Teaching Building. An interview panel consisting of three seed teachers—including two international faculty members—evaluated the candidates based on <b>Content, Confidence, Time Control, and Q&amp;A Performance</b> . Following this assessment, <b>Huang Jing-Wei</b> (Department of Marketing and Logistics Management) and <b>Ruan Yin-An</b> were selected as this year's representatives.
The Intramural and Online International Exchange Seminars of 3ZERO Club	During the semester from March to May, discussions were conducted on the following topics: <ol style="list-style-type: none"> <li>1. <b>Charity 2.0:</b> "A Smarter, Transparent, and United Future for Giving"</li> <li>2. <b>Community Food Sharing Program in Taiwan</b></li> </ol>
Participation in the World Convention of 15th Social Business Day	From June 25 to June 29, faculty and student representatives from Chihlee University of Technology joined the delegation organized by the Foundation to attend the 15th Social Business Day at the Samajik Convention Centre and North South University in Dhaka, Bangladesh. During the 3ZERO Club Convention, student Huang Jing-Wei engaged in exchanges with international peers and shared the "Charity 2.0 Giving" donation model proposed by the 3ZERO Club.
The 5th Yunus Social Business Innovation Award Contest	<b>Two teams from our university successfully advanced to the finals in September:</b> <ol style="list-style-type: none"> <li>1. <b>"Guardian - Smart Safe Wheelchair"</b> (Department of Marketing and Logistics Management).</li> <li>2. <b>"Into Your Heart - Creating Cross-Generational Mutual Aid Co-living"</b> (Department of Finance).</li> </ol> <b>In addition, six other teams submitted entries for this innovation contest:</b>

	<ol style="list-style-type: none"> <li>1. Heart of the Moon Sea</li> <li>2. 5°C</li> <li>3. JOY</li> <li>4. AI Emergency Assistant</li> <li>5. Lightning Six Whips</li> <li>6. Liveable Just Go!</li> </ol> <p>The total number of participating teams this year exceeded last year's record.</p>
Items	Summaries
Together Towards the World" 3ZERO Club Convention Sharing Session	<p>On October 16, the "Together Towards the World" sharing session began with a retrospective presentation on the university's participation in the conventions from 2024 to 2025. It highlighted examples of Nobel Peace Prize Laureate Dr. Muhammad Yunus integrating social business concepts into the Paris Olympics and his involvement in national reconstruction projects, demonstrating that realization is possible from small initiatives to large-scale implementations. Following this, Chihlee University's 2025 representatives, <b>Huang Jing-Wei</b> and <b>Ruan Yin-An</b>, shared their experiences attending the convention with the Foundation.</p>
Three Zeros World Promotion Essay and Proposal Competition Award Ceremony and Sharing Session	<p>From November 1 to 14, in collaboration with the Higher Education Sprout Project's Youth Social Enterprise Program, the university organized a competition for essays on practicing the Yunus Social Business "Three Zeros World" and brief proposals for addressing social issues. On December 4, outstanding works were awarded and presented.</p>
3Zero Club for Resilient Societies	<p>On November 27, the "Youth as Changemakers: Inspiring the Next Generation" Social Business University Campus Forum was held.</p> <ol style="list-style-type: none"> <li><b>1. Topic: Youth as Changemakers</b> <ul style="list-style-type: none"> <li>• <b>Speaker:</b> Professor Faiz Shah.</li> </ul> </li> <li><b>2. Sharing Session 1: Promoting Youth Social Business and 3ZERO Clubs at Chihlee</b> <ul style="list-style-type: none"> <li>• <b>Speaker:</b> Mr. <b>Sim Ying-Lun</b>, Deputy CEO of YSBC.</li> </ul> </li> <li><b>3. Sharing Session 2: Experience Sharing from the 3ZERO Club Convention</b> <ul style="list-style-type: none"> <li>• <b>Speakers:</b></li> </ul> </li> </ol>

	<ul style="list-style-type: none"><li>○ <b>Huang Jing-Wei</b> (Department of Marketing and Logistics Management), 2025 Representative to the World Convention.</li><li>○ <b>Tsai Jui-Chen</b> (Department of International Trade), 2024 Representative to the World Convention.</li></ul>
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### III. 2025 Joint Conference

During the conference, partner universities from across Taiwan shared key initiatives and achievements from their 2024 operations, engaging in a mutual exchange of insights. Attendees also received a briefing on the Foundation's work plan and outlook for 2025.



Group photo of partner universities and Foundation colleagues.

## IV. 15th Social Business Day and 3ZERO Club Convention

### Representatives Selection

#### 1. Selection Announcement

##### Background :

Since 2023, the YSBC of the College of Business Management has participated in the delegation organized by the Foundation for Yunus Social Business Taiwan to attend the annual Social Business Day and 3ZERO Club Convention held in the host country. Every June or July, the Chihlee team, led by faculty members, attends the annual meeting and forums to engage in exchanges with partners from around the world. Through this process, they acquire the latest insights, learn about sustainable promotion strategies, and share valuable practical experiences regarding the "Three Zeros" philosophy.

##### Eligibility: :

1. Candidates must be registered members of a 3ZERO Club (Registration: <https://3zero.club/register>). Cross-department, cross-college, and cross-university collaboration is welcome (Note: A 3ZERO Club must consist of at least 3 Chihlee students). (Reference: Appendix 1)
2. Submission of proof of at least three posts or engagements on the international forum (3ZERO Club Website) between January 1 and March 28, 2025.
3. Submission of a proposed topic and content to be shared at the Social Business Day and 3ZERO Club Convention (A4 English draft, approx. 300 words).

##### Selection Schedule :

**1.Document Review:** Application materials must be submitted by **Monday, March 31, 2025**. Required documents include:

- (1) Basic Information Form (*Appendix 2*).
- (2) Proof of 3ZERO Club Website engagement (at least 3 posts showing dates and interactions/feedback) (*Appendix 3*).
- (3) 3ZERO Club sharing topic and content (300-word English draft) (*Appendix 4*) [*As per Eligibility criterion 3*].

**2.Announcement:** Results of the document review and the interview schedule will be announced on the College of Business Management homepage on **Monday, April 7, 2025**.

**3.Quota:** In principle, **2 students** will be selected (Subject to the host country's tour fees; subsidies will cover over 70% of the budget; the position may be left vacant if no suitable candidates are found).

**Contact:** Mr. Hung, YSBC (Extension: 1416, Email: htssean@mail.chihlee.edu.tw).

2024 14th Social Business Day and 3ZERO Club Convention, Manila Philippines



## 2. selection Interview



## V. The Intramural and Online International Exchange Seminars of 3ZERO Club

### 1. Representative Huang Jing-Wei

Charity 2.0 – A Smarter, Transparent, and United Future for Giving  
**3ZERO Club – Bulletin Board**

### Social Business Basics – How To Establish A Sustainable Social Business



3ZERO Club for Waste

Anthony Huang • 31 Mar, 2025

### 慈善2.0 – A Smarter, Transparent, And United Future For Giving



#### 1. The Challenge: Taiwan's Charity Crisis

Despite Taiwan's goodwill and generosity, the traditional charity model is falling behind:

- **Wasted Resources:** One family donated 12 blankets in 2 years to a single charity, while remote areas still lack basic supplies.
- **Uneven Distribution:** Low-exposure rural organizations are struggling, while urban ones receive more than they can use.
- **Lack of Transparency:** Nearly **40% of donors** hesitate because they can't track where their donations go.

## 2. Representative Ruan Yin-An

### Community Food Sharing Program in Taiwan

# Community Food Sharing Program in Taiwan

## A Social Enterprise Model to Reduce Food Waste and Promote Public Health

Proposal for 3ZERO Club Convention 2025

NGUYEN NGAN AN - CHIHLEE UNIVERSITY OF TECHNOLOGY

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### I. Project Vision

We aim to establish a community-based food redistribution system in Taiwan that collects surplus but edible food and shares it with vulnerable groups. This project promotes food security, improves public nutrition, and reduces food waste for environmental and social benefit.

### II. Problem Background

- Over 3 million tons of food are wasted annually in Taiwan.
- Edible products from convenience stores, supermarkets, and restaurants are discarded daily.
- Many low-income families, elderly residents, and students face food insecurity.
- Poor nutrition contributes to rising health risks, particularly for the young and the elderly.

### III. Objectives

- Build a localized system to collect and redistribute surplus food.
- Provide nutritious food to underserved communities at no or low cost.
- Educate the public on food waste and food justice.
- Empower youth through volunteerism and community engagement.
- Improve health outcomes while fostering sustainability.

## VI. Participation in the World Convention of 15th Social Business Day



June 25: Departure with the Yunus Foundation delegation at Taoyuan International Airport.



The Yunus Foundation delegation at the Samajik Convention Centre in Dhaka,

Bangladesh.



Student Huang Jing-Wei at the 3ZERO Club Convention



Reflections on the Convention by Students Huang Jing-Wei and Ruan Yin-An

## VII. The 5th Yunus Social Business Innovation Award Contest

### Participation of Our Students in the "5th Taiwan Yunus Innovation Award"

團隊名稱	系別	組員人數	指導老師
悠護者	行銷與流通管理系 三年級	4	費聿明/商務智慧與創新研究所副教授
月海之心	行銷與流通管理系 三年級	5	費聿明/商務智慧與創新研究所副教授
住進你心裡	財務金融系 二年級	5	劉芬美/商管院院長
5°C	會計資訊系 二年級	5	王詩鳳/會計資訊系
JOY	會計資訊系 二年級	5	賴靜瑤/會計資訊系
AI急診助理	會計資訊系 二年級	4	陳瑜芬/會計資訊系
閃電六連鞭	會計資訊系 二年級	5	陳瑜芬/會計資訊系
宜居Just Go!	會計資訊系 三年級	3	陳瑜芬/會計資訊系

Under the active guidance and encouragement of five seed teachers, the university's 3ZERO Clubs participated in the Yunus Innovation Award. As a result, Chihlee University recorded the highest number of participating teams nationwide this year. Among them, two teams successfully advanced to the finals in September:

1. Guardian (Department of Marketing and Logistics Management, 3rd Year)
2. Into Your Heart (Department of Finance, 2nd Year)

# 第五屆台灣尤努斯創新獎 總決賽入圍名單

## 學生組

D'Ventura  
Emoto  
**住進你心裡**  
果源創生  
拾起希望 Pick Up Hope  
**悠護者**  
貓咪把指甲咬掉了  
斐閣·Finctory  
舞擺  
環球安窩

## 社會組

TAIWAN DYE  
小村子適性教育團隊  
台灣生物循環科技股份有限公司  
竹夢行動嘉  
迎峰有限公司  
炭吉文創股份有限公司  
厝邊MyNeighbor  
開店趣科技股份有限公司  
福智資訊科技有限公司  
踏浪人團隊

(以上依首字筆畫排序)



## Rehearsal and Guidance before the Finals



September 27: Finalist Presentations by the two teams, "Guardian" and "Into Your Heart"

九月 27 日 悠護者 與 住進你心裡 2 組 入圍決賽 報告



Guardian Team: Innovative Solution

**CareLink 智慧安心輪椅**  
創新解決方案

- 自動導航與避障功能
- 即時異常偵測 ( 跌倒、無動作、呼救聲 )
- 雙模定位系統 ( Wi-Fi RTT + GPS )
- 語音控制與多語翻譯
- 雲端健康數據串接平台
- 遠端監控App
- 情感化設計

**CareLink**  
Integrated Electric Wheelchair  
with AI and IoT Smart Systems

Into Your Heart Team

## 創新性

從找房到入住後全程陪伴，打造跨世代互助共居新模式

## 五大特色

生活匹配：不只房型，還看作息、清潔、寵物、互動習慣

雙重媒合：系統先篩選，專人再確認

安全保障：三方群組保護隱私、建立信任

完整工具：看屋驗證、簽約公約、透明規範

入住追蹤：協調溝通、串聯長照與社福資源





Dr. Hung Da-Xian (CEO of YSBC) explains the university's participation in the 2024 and 2025 conventions.



Sharing of observations and insights by the two representatives from our university for 2025.



# IX. "Youth as Changemakers: Inspiring the Next Generation" Lecture Forum

## 青年行動者：啟發下一個世代 Youth as Changemakers: Inspiring the Next Generation

 2025/11/27 Thu.

 10:30 AM-12:00 PM

 致理科技大學  
新北市板橋區文化路一段313號  
綜合教學大樓8F 國際會議廳



主講者  
亞洲理工學院 尤努斯中心  
**Prof. Faiz Shah**



議題分享  
致理科技大學 財務金融系  
**沈穎倫 助理教授**  
Dr. Yiing Luen Sim



學生分享  
致理科技大學 行銷與流通系  
**黃靖崴**  
Anthony Huang



學生分享  
致理科技大學 國際貿易系  
**蔡睿晨**  
Richard Tsai

合辦單位 |  財團法人台灣尤努斯基金會  致理科技大學 商務管理學院



Group photo of Speaker Dr. Faiz Shah, Foundation Chairman Tsai, Dean Liu, and the working team.



“**Professor Faiz Shah** is Executive Director of the Yunus Centre at the Asian Institute of Technology, and President of the Yunus Foundation, Thailand, and served as Professor and Director of Graduate Studies at Albukhary International University.

Since 2010 Prof. Shah has worked with Nobel Peace Prize Laureate Professor Muhammad Yunus, to advance Social Business, impact-driven innovation, and the 3ZERO vision — zero poverty, zero unemployment, and zero net carbon emissions — across the Social Business Academia Network comprising 115 universities worldwide.

With four decades in social entrepreneurship, youth capacity building, and international development, Prof. Shah has mentored changemakers, and advised governments, companies, and international organizations on building inclusive and sustainable socio-economic ecosystems.

The session “Youth as Changemakers: Empowering the Next Generation of Social Entrepreneurs” celebrates the power and potential of young people to create meaningful change.

Prof. Shah will share his insights on how young people — with their creativity, empathy, and courage — possess the strength to challenge the status quo and design innovative solutions to today’s social and environmental challenges. He will highlight inspiring examples of young social entrepreneurs across Asia and discuss how education, collaboration, and supportive ecosystems can help transform youthful passion into sustainable impact.

The talk reminds us that the future of our planet depends not only on technology or policy, but on empowering a generation that truly believes they have the power to make a difference. A generation Professor Yunus calls the most powerful generation in human history.

Our next speaker is **Dr. Yiing Luen Sim**, a dedicated educator with a strong commitment to social innovation. Dr. Sim will be giving us a brief introduction to the Yunus Social Business Center at Chihlee University of Technology. She will share the background of the Center, its mission inspired by Professor Muhammad Yunus, and the impactful initiatives the team has accomplished so far. The Center continues to promote social business, student engagement, and community empowerment. Please join me in welcoming Dr. Yiing Luen Sim.

Please welcome our next speaker, **黃靖歲**.

Mr 黃 recently had the honor of representing both his university and the Foundation for Yunus Social Business Taiwan at the Social Business Day 2025 in Dhaka, Bangladesh.

Today, 黃靖崑 will share his firsthand experiences from the conference, his insights on sustainable trends , and the profound cultural impact of his journey. Please give him a warm welcome!

Ladies and gentlemen, please welcome our next speaker, **Richard**.

Richard's passion for the environment is not just theoretical. It's a commitment lived through actions—from participating in beach cleanups to actively promoting environmental awareness. His dedication caught the attention of the prestigious Yunus Foundation, which invited him to share his insights in the Philippines.

Today, he is here to share his powerful belief: that small ideas can turn into big impacts. Let's give a warm welcome to Richard

# X. 3ZERO World Promotion Essay and Proposal Competition, Award Ceremony, and Sharing Session

## 2025 尤努斯社會企業中心 心得徵文與提案徵選

一個人的力量可以  
改變世界

**青年社會企業**  
實踐尤努斯「三零世界」  
**心得徵文比賽**

Yunus Social Business Center

參加活動 LINE 群組  
<https://line.me/R/ti/g/TNxHKq5RD3>

**獎金：**  
金獎-\$1000 (1名) ; 銀獎-\$600 (2名)  
銅獎-\$300 (2名)  
佳作-\$200 (2名)

**辦法：**  
利用提供檔案表格(附件)  
1) 完成 500~700 字心得，閱讀或觀賞有關社會企業或實踐尤努斯「三零世界」文章或影片(可自行搜尋或參考主辦單位所提供文章檔案)

即日起~ 11/14 日(五) 23:59  
完成檔案後 請寄：  
[twncbc@gmail.com](mailto:twncbc@gmail.com)

一個人的力量可以改變世界，進而實現三零世界的願景，因為每一個人都可以成為這股改變世界的創作者與推動者！

TAIWAN FOUNDATION FOR YUNUS SOCIAL BUSINESS 台灣尤努斯基金會  
高等教育深耕計畫 Higher Education Sprout Project

**青年社會企業**  
實踐尤努斯「三零世界」  
**提案比賽**

Yunus Social Business Center

參加活動 LINE 群組  
<https://line.me/R/ti/g/TNxHKq5RD3>

**辦法：**  
利用提供檔案表格(附件)  
2) 完成字數不拘提案[背景問題描述與解決方案]，從日常生活中，觀察有關社會問題或參考實踐尤努斯「三零世界」文章或影片(可自行搜尋或參考主辦單位所提供文章檔案或連結)

**獎金：**  
金獎-\$800 (1名) ;  
銀獎-\$500 (2名) ;  
銅獎-\$300 (2名) ;  
佳作-\$200 (4名) ;

即日起~ 11/14 (五) 23:59 完成檔案後  
請寄：[twncbc@gmail.com](mailto:twncbc@gmail.com)

一個人的力量可以改變世界，進而實現三零世界的願景，因為每一個人都可以成為這股改變世界的創作者與推動者！

TAIWAN FOUNDATION FOR YUNUS SOCIAL BUSINESS 台灣尤努斯基金會  
高等教育深耕計畫 Higher Education Sprout Project

## Article 1 (Excerpt)

主辦單位所提供參考文章 或可自行搜尋更多相關  
「社會企業」或實踐尤努斯「三零世界」文章、影片

# 尤努斯實踐「三零世界」 推動社企比賺錢 更快樂

相關影片連結:  
<https://youtu.be/ekMHlrSrTgk?si=1bOpGBcM1oUnRM0z>

## <社企始祖> 良心貸款 助人翻轉命運

從 2006 年得獎至今 13 年，尤努斯的社會企業版圖，早已不僅是一家銀行，除了自創 30 多家社會企業，並與不少知名全球大企業合作。

他也倡議在全球各大學內成立尤努斯社企中心，以推廣社會企業的研究與實踐，並扶持青年創辦社會企業。至今全球已有 76 所大學成立，光台灣就 10 所。

另外，尤努斯本人也積極與聯合國、奧運等國際型大小組織合作，將社會企業的理念，融入各項國際活動中。

「尤努斯與他推動的社會企業，已經變成一種信仰，他一定會在歷史留名，」一位參加泰國社會企業年會的與會者這樣說。

其實尤努斯創辦社會企業，已超過 40 年。1976 年他創辦的格萊珉銀行（**Grameen Bank**），就是全世界最早的社會型企業。該銀行提供孟加拉婦女微型信貸，讓被傳統銀行視為拒絕往來戶的她們，得以發展小型事業維生，進而脫貧。

格萊珉銀行的起源是尤努斯碰到一個村莊婦女，因為向高利貸借錢，從此陷入困境，該村子共 42 婦女有同樣困境，加起來共借了 27 美元。他自掏腰包，

當全球金融機構都以為，格萊珉銀行到底有什麼風險管控的祕訣。格萊珉中國總裁高戰說，根本沒有祕密，「一切都寫在尤努斯為格萊珉銀行設計了 16 點決議（**16 Decisions**）裡。」

這 16 條等同於所有借款人的集體公約。每人都要會背。每次在中心會議上要共同宣讀。人人都把公約寫下來，回家掛在牆上，時時提醒自己。若是不識字的人，就把公約內容畫成圖。

## Article 2 (Excerpt)

### 85 歲尤努斯再啟永續願景，台灣社會企業走向世界

蔡慧玲 (台灣尤努斯基金會董事長) 2025-07-18



作者認為，台灣尤努斯基金會首席顧問穆罕默德·尤努斯教授的慶生宴，是一場跨越國界的價值共鳴。蔡慧玲提供

編按：第 15 屆尤努斯社會企業世界年會於孟加拉舉行，台灣代表分享青年創業、三零社團等永續實踐，成為國際亮點。從教育到創業，尤努斯理念在台落地開花，也讓「社企」成為台灣對話世界的關鍵語彙。

2025 年 6 月 28 日晚間，孟加拉達卡的官邸中燈火閃耀，我正站在一場特殊的孟加拉臨時政府首席顧問（相當於總理）官邸慶生宴會中，帶動外賓們為一位壽星歡唱生日快樂歌。這裡，不只是「第 15 屆尤努斯社會企業世界年會」（15TH Social Business Day）的尾聲，更是我人生難得一次的時刻——參與為穆罕默德·尤努斯教授慶祝 85 歲生日的私人聚會。

今年在「三零社團大會」中，來自**致理科技大學的黃靖崑同學登台發表針對公益透明化設計的 App**，**試圖打破捐款人與公益組織的資訊斷層**。這場簡報，讓現場國際代表眼睛為之一亮，以青年角色出發看見社會痛點、期盼改變，這也是台灣尤努斯基金會一直以來針對學生培力的重點。

## Award Winner 1: Reflection

### 2025 青年社會企業三零世界 心得徵選

排序	投稿者	系別	評分	評語	獎勵
1				從缺	金獎 \$1000
2	02136	企管	90	從自身經驗與他人互動中體會「零貧窮」是幫助人找到希望，「零失業」是幫助人找到自己的價值，看到人性也進而讓自己為成就這些目標而努力。	銀獎 \$600
2	36107	商智	90	「永續」連結到「利他」，而實質是「利己」的體悟相當好，更從自己參與或見聞的實例來分享，簡明扼要與深度都具備了。	銀獎 \$600
2	07508	財金	90	從大環境「成功」跟「發展」從新省思與個人「現實」跟「理想」的拉拔，有深度的反思與自省，相當不錯！	銀獎 \$600
4	14101	服管	85	從文章中獲得三件事「改變」「信任」「關懷」與種子概念，具體而微！	銅獎 \$300
4	07512	財金	85	三零面面俱到，也有「啟發」，也從生活的消費行動，朝具體落實方向。	銅獎 \$300
4	02114	企管	85	自省與呼籲願意突破習慣思維，踏實去做，「從小事開始」的精神，就能創造新的可能。	銅獎 \$300
7	13507	行管	80	觀察環境與周遭更有化為行動勇氣，值得嘉許！	佳作 \$200
7	02109	企管	80	從大處觀察與感受，也產生對自己影響力的勇氣。	佳作 \$200
7	02228	企管	80	「認識-信念-實踐」對自己的期許！	佳作 \$200
7	02108	企管	80	將文章完整陳述中，也有啟示與行動力量和反思！	佳作 \$200
7	02202	企管	80	「相信-良善-助人-播種」描述行動力量的積累，發展的曙光！	佳作 \$200

## Award Winner 2: Proposal

### 2025 青年社會企業三零世界 提案徵選

排序	投稿者	系別	評分	評語	獎勵
1	02359	企管	95	揭舉「過度的浪費」與「隱藏的飢餓」畫龍點睛，模式雖簡單，但執行面考慮深淺有別(對象)相當不錯，下一步能舉出類似成功案例模式，說服力更高！	<b>金獎</b> \$800
2	01317	國貿	85	從人和動物間的生命教育談起及呼籲「TNR 計畫」(抓捕→絕育→回放)的落實相當不錯，但能對此模式執行利弊再多做反思更好。	<b>銀獎</b> \$500
2	13334	行管	85	提出「使用—回收—再使用」的概念相當不錯，但政府、民間企業與消費者[三者分別]共同投入資金及相對應營運模式能有更多說明會較佳。	<b>銀獎</b> \$500
4	013507	行管	80	供需失衡不但經濟問題也經常是衍生出來的社會問題，提出「土地開發與自然的矛盾」議題相當有見地，文中「具體實施」或說建議，除了從切身經驗來談固然很好，但能聚焦在 2~3 項形成原因，而有較可行討論，就會從建議轉變為具體實施方案選項。	<b>銅獎</b> \$300
4	02222	行管	80	「三零青年社會創新平台」來讓青年能正視普遍且大小不等社會問題相當好，從小處做起，漸漸培養愈來愈清晰明朗的意識與勇氣，能夠說明更具體行動方案就更好。	<b>銅獎</b> \$300
6	02228	企管	75	看到青年「學用落差」而思索導向對「社會企業」學習相當好，但對於學習所選擇系所與職能發展的連結關係應更具體說明與探討。	<b>佳作</b> \$200

## December 4: Award Ceremony and Sharing Session



Silver Award in Reflection Sharing: Student Chung (Top); Gold Award in Concise Proposal: Student Chen (Bottom).





Sharing Session and Briefing on the Selection of Chihlee Student Representatives for the 2026 Social Business Day



## 2025 "3ZERO World" Promotion Essay Contest - Winning Entries

### **Winning Entry 1**

#### The Inspiration of the 3ZERO World — Turning Love into Action

After reading Dr. Yunus's story about the "3ZERO World," I was deeply moved. The three goals—Zero Poverty, Zero Unemployment, and Zero Net Carbon Emissions—sound incredibly ambitious. Yet, he started with a small loan of just 27 US dollars to help impoverished women change their lives. This made me realize that changing the world doesn't necessarily require immense power; it simply starts with a heart willing to help others.

I once served with a team at the "Star House" (House of Stars) in Northern Thailand. Most of the children there came from underprivileged backgrounds, and some did not even have complete families. Although their environment was simple, it was filled with laughter. Every day, I led them in dancing and games, and at night, I taught them dance routines. Though it was physically exhausting, I felt happier than I had ever been. I discovered that helping others and accompanying them in their joy brings a sense of fulfillment far greater than being happy alone. This echoes Dr. Yunus's saying: "Making other people happy is super happiness." Through that service experience, I came to understand that "Zero Poverty" is not just about a lack of money, but about ensuring no one lacks hope. "Zero Unemployment" is not just about having a job, but about enabling everyone to

find their own value. Dr. Yunus uses social business to help others, while I used love and action to serve children in the church; the core essence is the same—we both hope to transform lives.

I feel that Social Business is not just a commercial concept, but a life attitude. It reminds me that in the future—whether I am studying, working, or starting a business—I must remember there are many people in society who need help. I hope that one day, I can combine my business management expertise with meaningful action, just like Yunus, using the power of business to do good.

Looking back on those days in Northern Thailand, what I learned was not how to "give," but how to be "together." When we are willing to reach out, the world gains a little more light. The 3ZERO World may seem distant, but as long as everyone is willing to start from where they are, this dream will not remain just an ideal—it will become reality, step by step.

## **Winning Entry 2**

### **Sustainability as Altruism: The Cycle of Goodness**

In an interview with Global Views Monthly, the Nobel Peace Prize laureate elaborated on his concept of the "Common Good" in social business. He hopes that by excavating issues big and small around us, we can find solutions within various social topics that promote social progress. This makes "sustainability" look like "altruism," when in fact, it is also "self-interest." By combining the

3ZERO vision—Zero Net Carbon Emissions, Zero Poverty, and Zero Unemployment—with business management methods to solve social problems, and by returning 100% of profits to society, this movement of civic self-awareness brings about a cycle of "goodness," making social business the new philosophy of "win-win."

For instance, among the winning proposals in the Innovation Contest, one team aimed to improve the medical plight of the elderly in rural areas suffering from sarcopenia. They collaborated with medical institutions to develop a sarcopenia detection system using non-invasive methods to assess muscle mass. This improves the accuracy and efficiency of muscle health monitoring, reduces the risk of accidental falls caused by sarcopenia, enhances the patients' quality of life, and promotes a healthier society.

Another example involves a plan to promote the local circulation of organic agricultural waste. Collaborating with biotechnology companies and local fruit and vegetable vendors, the project recycles vegetable waste to produce feed for rearing cockroaches (Blattodea). The cockroaches then convert the waste into cockroach protein. Through biotechnology, this is processed into live feed and processed products for the aquaculture industry. This achieves the dual social benefits of marine protection and resource circulation while selling products.

These social business cases, driven by the power of youth, technology, and good governance, showed me a different form of commercial "common good" formed by a single good intention. They embody the Yunus philosophy that "everyone can be a changemaker." While doing public good, they also bring about social progress, leaving me with a profound impression of the Foundation's mission to promote a "Cycle of Goodness."

## Winning Entry 3

### **Igniting the Idealism Within**

To be honest, when I finished reading about Muhammad Yunus's "3ZERO World"—Zero Poverty, Zero Unemployment, and Zero Net Carbon Emissions—the idealism that I had hidden away, thinking it was too distant and passionate, was instantly ignited! It was an amazing feeling, as if the "dream" of changing the world suddenly became incredibly concrete.

What makes Yunus remarkable is that he isn't just speaking empty words about world peace; he is proving, in a very real way, that human society actually has the capacity to redefine the words "Success" and "Development."

As a university student, I am often torn between "reality" and "ideals." On one hand, I yearn to achieve something significant; on the other, I am afraid my ideals will be laughed at for being too naive. Yunus's story acted like a searchlight, directly illuminating the path from "believing" to "practicing."

That "seed of trust" truly shocked me. Yunus used microcredit to flip the fate of countless poor people, and this wasn't just about giving money! I feel what he sowed was a "seed of trust." He chose to believe in those ignored by society, believing that even without background or capital, they absolutely have the power to create value. This courage to "dare to believe" resonated with me deeply!

It turns out that the starting point for changing the world isn't necessarily spending huge sums of money or developing high-tech solutions; it lies in the unbiased understanding and empathy between people. This made me reflect: Who do the knowledge and skills we learn in school actually serve? are they just for ourselves, or can they contribute something to society?

The economy shouldn't just be a profit-chasing machine. Yunus's vision of Zero Unemployment and Zero Carbon Emissions doesn't sound like an unreachable utopia, but a systematic, actionable mindset. He constantly reminds us that the economy shouldn't exist just as a machine to chase profits; it should be a super-tool that serves human well-being. We live in an era of information explosion and climate anxiety, often too accustomed to being bound by "necessary reality."

But Yunus proves loudly with his actions: Idealism is not a sign of weakness; it is actually the most resilient form of courage.

Can my major also be a starting point for social business? I started thinking seriously: if our generation of university students could all plant the mindset of "Social Business" within our own professional fields, how powerful that would be! Whether studying design, technology, marketing, or even literature, we can all find an opportunity to dialogue with social needs.

Yunus's philosophy made me understand: Success isn't necessarily squeezing into a top corporation, but whether you can create the possibility of changing someone else's life.

After reading about the 3ZERO World, what I felt was not just an intellectual "Oh, I see," but an emotional resonance deep within. It was a warmth awakened by "belief." Yunus made me believe that when you are willing to trust, to act, and to take responsibility, even a tiny step is enough to move the world in a better direction.

I think this might be the true starting point of the "3ZERO World" he speaks of: It is not in some policy document, but in the hearts of every one of us willing to roll up our sleeves and act.

## Proposal Competition:

### Winning Entry 1

<b>Topic: Community Food Sharing Station: A Social Enterprise Solution to Food Waste and Food Inequity</b>
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<b>Social Phenomenon and Background:</b>
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When I finish my part-time job, I often see bakeries or food shops with unsold food. Unfortunately, this unsold food is often thrown away as trash. At the same time, I frequently see homeless people on the roadside needing to borrow money or begging for food. This is not only a waste of resources but also generates a large amount of food waste, which directly violates the goal of Zero Net Carbon Emissions. Our society simultaneously faces "excessive waste" and "hidden hunger." The huge gap between the two is a problem that can be solved through a social enterprise.

<b>Solution (Proposal):</b>
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Instead of the traditional charity route of donating money, I want to establish a self-sustaining social enterprise called the "Community Food Sharing Station." The core purpose is to connect "surplus food" with "people in need." This not only reduces the carbon footprint caused by waste but also helps economically disadvantaged people obtain affordable food.

Operational Model: First, at a fixed time every night, part-time staff will be sent to collect near-expiration items or surplus food from partnering stores (bakeries, supermarkets, etc.). Next, the food will be sorted and categorized. Finally, small stalls or refrigerators will be set up at specific locations (such as community centers or near schools) to sell and distribute food during fixed hours (e.g., 7:00 PM – 9:00 PM) using a Dual-Track Model:

1. Low-Cost Sales: We will not give the food away for free to everyone. Instead, we will sell it at a very low price (e.g., bread originally priced at

\$50 sold for \$10) to low-income households or those on a tight budget. Charging this small amount helps cover operating costs (such as electricity and part-time wages) and allows buyers to feel a sense of dignity, rather than feeling like they are accepting handouts.

2. Free Support via Vouchers: To ensure that the homeless (or those who truly cannot afford to pay) can also get food, we will cooperate with local social welfare groups to issue "Food Sharing Vouchers." Homeless individuals can simply present the voucher to receive food for free. The cost of this part will be covered by the meager profits from the first track or through small extra fundraising efforts.

In this model, if there is any surplus profit, it will be reinvested to expand the service (such as finding more partner stores).

## Winning Entry 2

### **Topic: Stray Animals in Daily Life**

#### Social Phenomenon and Background:

Whenever I walk on the street, I often see stray cats and dogs curled up in the corners of alleys, sometimes even scavenging for food near trash cans. Seeing them look so thin and lonely, I feel a sense of unbearable pity. Sometimes, I offer them some food, hoping they can at least fill their stomachs. However, online, many people oppose feeding stray cats and dogs. They believe this may

encourage them to breed on the streets, making the environment messier and even affecting hygiene and safety.

This contradictory phenomenon reflects the complexity of the stray animal issue. The increase in street strays is partly due to owners abandoning pets or a lack of understanding regarding long-term care. Meanwhile, shelter resources are limited and cannot accommodate every stray animal. On the other hand, divided public opinion on feeding makes this problem difficult to solve through individual effort alone. Stray animals exist in our daily lives, reminding us of the delicate balance between urban management, public safety, and animal welfare. Every action requires careful thought and responsibility.

### **Solution (Proposal):**

Facing the problem of stray animals, I believe solutions can be approached from three directions: Education, Policy, and Small Daily Actions.

- **Education:** Keeping a pet is not something to be done casually. We must understand that pets require long-term care, which includes not just feeding, but also microchipping and sterilization to prevent the stray population from growing. If schools or communities could organize courses or activities on animal protection to help people understand the importance of respecting life, I believe it would be helpful for society.
- **Policy and Regulation:** If the government could provide more resources for pet registration, sterilization subsidies, or shelters, stray animals

would have a place to go. Cooperating with NGOs to improve the situation gradually is also crucial. For example, the TNR concept (Trap-Neuter-Return) is an excellent method; it controls the number of stray cats and dogs while protecting their lives.

- **Small Daily Actions:** I believe small actions in everyday life are also important. For instance, adopting instead of buying, volunteering, promoting adoption information, or—like me—occasionally providing food and water for stray cats. These small things can make their lives a little better. Although individual power is limited, if everyone is willing to contribute a little, the lives of stray animals will improve, and the community will become warmer and more harmonious.

#### Concrete Actions:

1. **Education & Awareness:** Promote responsible ownership, microchipping, and sterilization; organize animal protection courses in schools or communities.

2. **Policy & System:** Provide subsidies for registration and sterilization, and increase shelter resources; implement TNR programs in collaboration with NGOs.

3. **Daily Life Actions:** Practice "Adopt, Don't Shop," participate in volunteer activities, promote adoption information, and perform small acts like providing water or food.

## XI. Summary of Expenditures

### 2025 Promotion of Yunus Missions and Social Business

#### Activities

#### Reimbursement Statement by the Accounting Office

DATE	Description	Amount
<b>Yunus Foundation Funding (2024-2025)</b>		
July 16, 2025	<b>1st Reimbursement:</b> Travel-related expenses for the World Convention in June	\$61,096
October 16, 2025	<b>2nd Reimbursement:</b> 1. Training for the 5th Innovation Contest 2. Licensing Fee for Yunus Centre Headquarters	\$ 52,221
December 19, 2025	<b>3rd Reimbursement:</b> Social Business Forum on November 27	\$ 22,900

合計: \$ 136,217